



**Dear Alumni and Friends,**

Several factors combined to continue the positive results of our financial operations in fiscal year 2014. An operating budget surplus, very strong support through gifts and grants and continued growth in the endowment resulted in an increase in net assets of \$9.9 million for the year, an increase



of 9.4 percent that builds upon the strong foundation already in place. As net revenue grew 13.3 percent, expenditures increased less than 1 percent. We're continuing to grow and diversify our revenue streams while focusing on essential programs and expenses.

During fiscal year 2014, our community developed Archways Plan 2017, a strategic plan with a vision to provide a transformative educational experience with an emphasis on creating a dynamic living and learning environment, and identifying, recruiting and retaining students destined for success. We renovated the dining operation, now named Prairie Point Dining Center, and rebranded the coffee shop, now known as the Archway Café, with Starbucks products to better suit the student experience. A new, prominent location for University College is providing improved visibility in Omaha with a Master of Business Administration and other innovative programs.

The swimming program, led by Coach Greg Fleming, inaugurated its first season this fall with a refurbished swimming pool, brand new equipment and a group of talented student-athletes. A new weight complex for all student-athletes was made possible by a generous grant from the Gardner Foundation and will help our students remain competitive. We are investing in our student recruiting programs and in efforts to identify at-risk students and help them succeed.

We continue to hire, retain and support faculty and staff dedicated to meeting our strategic objectives. As five experienced faculty retired this spring, we hired new faculty with excellent credentials in their respective fields. Installation of new high-density wireless access in a number of academic buildings, including Olin Hall and Smith-Curtis Classroom-Administration Building, is designed to keep pace with the rapidly growing use of technology in the classroom. Our successful wellness program is helping to both improve employees' health and reduce costs for medical care. Costs will decrease for the second year in a row since implementation of that program.

We look to continue progress as we move forward in 2014-2015 with a large class of outstanding students. We hope to see many of you on campus throughout the year.

Sincerely,  
Clark T. Chandler  
*Vice President for Finance and Administration*

## ▶ FINANCIAL OVERVIEW

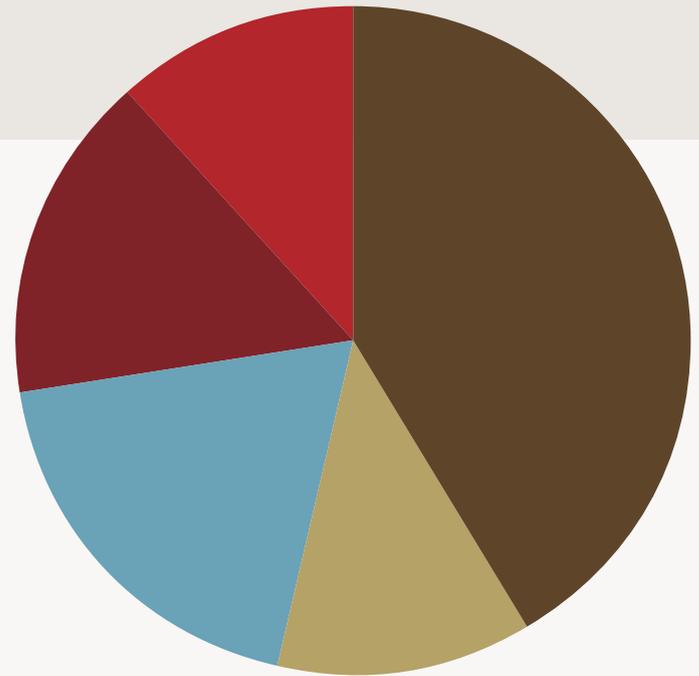
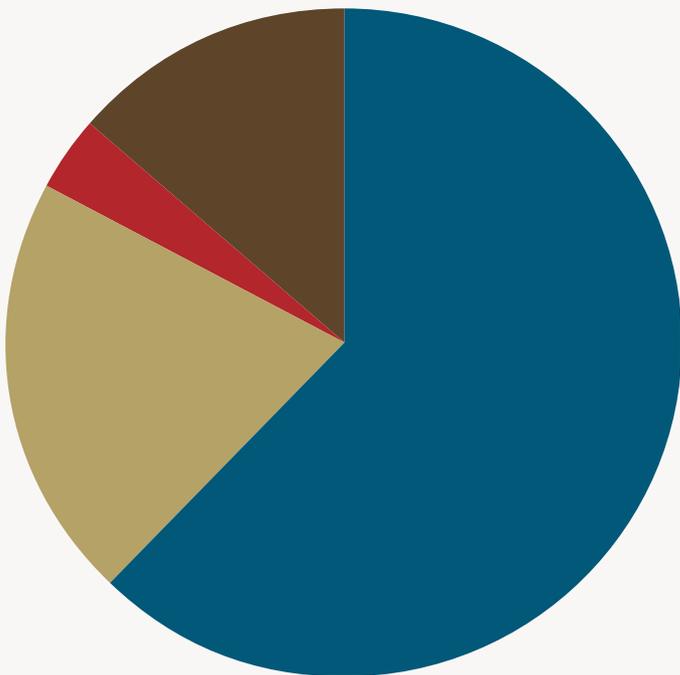
### Assets

Total Assets	\$115,284,000
Total Liabilities	\$27,120,000
<b>Total Net Assets</b>	<b>\$88,164,000</b>

## ▶ STATEMENT OF ACTIVITIES 2014

### Revenues

Tuition and Fees	\$44,094,000
<i>Less: Financial Aid</i>	\$17,991,000
Net Tuition and Fees	■ \$26,103,000
Gifts and Grants	■ \$8,684,000
Investment Earnings	■ \$1,493,000
Auxiliary Enterprises and Other	■ \$5,651,000
<b>Total Revenue</b>	<b>\$41,931,000</b>



### Expenses

Instruction	■ \$15,177,000
Academic Support	■ \$4,514,000
Student Services	■ \$6,968,000
Institutional Support	■ \$5,734,000
Auxiliary Enterprises and Other	■ \$4,268,000
<b>Total Expenses</b>	<b>\$36,661,000</b>

Increase in Assets from Operations	\$5,270,000
Other Changes in Assets	\$4,674,000
<b>Total Change in Assets</b>	<b>\$9,944,000</b>
Net Assets, Beginning of the Year	\$78,220,000
Net Assets, End of Year	\$88,164,000